

	Stuart H. Singer. Esq. (Pro Hac Vice) Carlos M. Sires, Esq. (Pro Hac Vice)	David W. Shapiro (CA SBN 219265) BOIES, SCHILLER & FLEXNER LLP 1999 Harrison Street, Suite 900	
2 3	Sigrid S. McCawley, Esq. (<i>Pro Hac Vice</i>) BOIES, SCHILLER & FLEXNER LLP	Oakland, California 94612 Telephone: (510) 874-1000	
To be a second control of the second control	401 East Las Olas Boulevard, Suite 1200 Fort Lauderdale, Florida 33301	Facsimile: (510) 874-1460 E-mail: dshapiro@bsfllp.com	
5	Telephone: (954) 356-0011 Facsimile: (954) 356-0022	Willie E. Gary, Esq. (Pro Hac Vice)	
6	E-mail: ssinger@bsfllp.com E-mail: csires@bsfllp.com	Maria Sperando, Esq. (<i>Pro Hac Vice</i>) GARY, WILLIAMS, FINNEY, LEWIS,	
7	E-mail: smccawley@bsfllp.com	WATSON & SPERANDO 221 East Osceola Street	
8	David Boies, Esq. (<i>Pro Hac Vice</i>) BOIES, SCHILLER & FLEXNER LLP	Stuart, Florida 34994 Telephone: (772) 283-8260	
9	333 Main Street Armonk, NY 10504	Facsimile: (772) 220-3343 E-mail: weg@williegary.com	
10	Telephone: (914) 749-8200 Facsimile: (914) 749-8300	E-mail: mps@williegary.com E-mail: mad@williegary.com	
proved d	E-mail: dboies@bsfllp.com		
12	Attorneys for Plaintiffs Jeff Pokorny, Larry Blenn and Kenneth Busiere		
(*)	UNITED STATES DISTRICT COURT NORTHERN DISTRICT OF CALIFORNIA		
14	SAN FRANCISCO DIVISION		
15 16	Jeff Pokorny. Larry Blenn, and Kenneth Busiere, on behalf of themselves and those similarly situated.	CASE NO. C 07-0201 SC	
17	Plaintiffs.	DECLARATION OF TERRY GODDARD	
18	V.		
	Quixtar, Inc., James Ron Puryear Jr., Georgia		
19 20	Lee Puryear, and World Wide Group, L.L.C., Britt Worldwide L.L.C., American Multimedia		
21	Inc., Britt Management, Inc., Bill Britt and Peggy Britt,		
22	Defendants.		
23			
24	I, Terry Goddard. hereby declare. based on personal knowledge unless otherwise noted.		
25	as follows:		
26	1. I have been retained by Plaintiffs' counsel to provide my "objective and		
27	independent analysis" of the proposed settlement between the parties in this case. I agreed to		
28	do so and have personally reviewed the pleadings, decisions and declarations in this case. I		
	CASE NO. C 07-0201 SC DECLARATION OF TERRY GODDARD		

submit this declaration in support of the parties' Joint Motion for Approval of Amended Settlement Agreement.

- 2. From January, 2003 through January, 2011. I served as the Attorney General of the State of Arizona. Prior to that, I was an attorney in private practice; between 1984 and 1990 I was Mayor of the City of Phoenix. Arizona.
- During my eight (8) years as Arizona Attorney General. I was involved in many high dollar settlements in the public interest. In some cases, I was the actual negotiator and in all I was the ultimate approving authority for the State of Arizona. These settlements resolved litigation with, among other defendants, Qwest Communications, Western Union, Honeywell International, Wal-Mart, Auto Zonc. Pulte Holmes, Labor Ready, numerous financial institutions including Wells Fargo, Chase, Bank America and Ameriquest Mortgage, numerous drug manufactures including Pfizer, Eli Lilly, Bayer and Merck, as well as multiple auto dealers and land developers in Arizona. Many of the cases I settled involved complex fact patterns and legal issues, and millions (in some cases hundreds of millions) of dollars in claimed damages.
- 4. Most of the settlements also involved significant injunctive relief and, often, the appointment of a Master. Trustee or other administrator to make sure that the terms of the settlement were carried out.
- 5. In 2010, I received from the National Association of Attorneys General (NAAG) that organization's highest honor, the Kelley-Wyman Award, a recognition given to the Attorney General who has done the most to advance the organization's objectives. Since retiring as Arizona Attorney General. I have been a private practice attorney and a Senior Fellow at the National State Attorneys General Program at Columbia Law School.
- 6. I set forth my background above to demonstrate that my perspective on the settlement of this matter is rooted in significant experience in the resolution of litigation brought in the public interest. The settlement proposed in this case is noteworthy given that it involves some particularly difficult issues, including the varied interests of Quixtar, the current IBOs, past IBOs and the BSM Companies, the scope and valuation of the economic and

 injunctive components of the proposed settlement, and the scope and language of the proposed release.

- 7. Quixtar (Amway) is one of if not the largest and most successful direct marketing companies in the world. Founded in 1959, it uses network marketing to sell a variety of products, primarily in the health, beauty, and home care markets. Quixtar (Amway) conducts business through a number of affiliated companies in more than 80 countries and territories around the world. The company and its related family of companies reported sales of \$9.2 billion for the year ending December 31, 2010. According to declarations in this case, there are currently 305,264 IBOs. The company was ranked No.114 among the largest global retailers by Deloitte in 2006, and No. 32 among the largest private companies in the U.S. by Forbes in 2010. As a world leader in direct marketing, changes made in the policy and procedures at Quixtar will have a substantial effect on the future practices and procedures of the direct marketing community.
- 8. In the face of the aforementioned complications and difficulties, and the substantial resources of the Defendants to mount a vigorous defense, the parties have reached a settlement which provides the members of the class a substantial economic benefit of approximately Fifty-Five Million Dollars (\$55,000,000) in cash and product and significant injunctive relief.
- 9. It is my opinion that, the injunctive relief obtained in this proposed settlement is even more valuable than the substantial economic relief. Properly monitored by Plaintiffs, as the proposed settlement envisions, the injunctive relief promises to change the corporate culture of Quixtar, set a new standard of practice in the direct marketing community and go a long way toward preventing in the future the abuse of IBO recruits that is alleged in the complaint.
- 10. In my experience as a state Attorney General, multi-level sales schemes are a significant and largely unmet challenge for state consumer protection officials. In spite of the significant number of victims each year from such schemes, the difficulty of proof and the zeal of many current participants in the schemes makes state consumer actions relatively rare. For this reason, the precedent established by this case at the District Court and affirmed on appeal

to the Ninth Circuit determining that the dispute resolution procedures imposed on the IBOs by Quixtar were "substantively unconscionable" and the change in Quixtar corporate culture that will result from the proposed settlement are particularly significant.

- 11. Among the requirements of the injunctive relief in the proposed Settlement are:
 - Extension of the period (from 30 to 90 days) in which an IBO can obtain a refund of the initial enrollment fee;
 - Better clarity in the application form disclosures, including that references to income are to specify that they refer to gross (not net) income;
 - Notice of the availability of free, company-provided training for IBOs in marketing and merchandising and a substantial increase in the amount provided by Quixtar for such training;
 - Clear notice of the company's refund policy for products purchased by IBOs:
 - Posting of the entire product price list on line and price reductions provided in the settlement:
 - Prohibiting acts or practices which discourage the buyback of products from IBOs seeking to leave the business under commercially reasonable terms;
 and
 - A clear statement that purchases of Business Support Materials (BSM) products are optional for IBOs.
 - In addition, the settlement preserves the district court and Ninth Circuit opinions with respect to the mediation and arbitration provisions, which decisions require substantial reforms in those dispute resolution processes.
- 12. Taken together, these proposed requirements will create significant changes in the experience of new and existing Quixtar IBOs.
 - They will have a far more realistic view of the requirements and risks of the business they are participating or entering and, if they choose to continue, be better equipped to succeed. Because of these proposed requirements, it is

probable that fewer participants will be swept up in the emotional frenzy that is often attributed to the Quixtar (Amway) recruitment practices and be able to make a clear assessment of what they are getting into or have signed up for before committing large sums to training materials and products. The extended refund period allows a better opportunity for 'buyer's remorse' once the financial realities of operating a Quixtar business become clear.

- The gross/net income representation puts in perspective, from the beginning, the large costs of maintaining a Quixtar sales business. The new emphasis on free, company provided training, together with the statement that purchase of BSM products is not required, goes a long way toward breaking the stranglehold on new and existing IBOs of the BSM sellers. Allegedly, in the past, new IBOs were given the impression that the purchase of BSM items was a condition of success at Quixtar. The free company provided training program (together with a substantial increase in the training budget for two years) considered in connection with the statement that the purchase of BSM products is optional for the IBOs, allows IBOs to make a more informed choice of which, if any, BSM products they elect to purchase.
- The refund provisions will make it easier for an IBO to withdraw from the program without financial consequences.
- Finally, a price list of all products posted on the web makes comparison to similar products offered by other companies much easier. IBOs can quickly determine if the Quixtar offerings are not competitively priced, as alleged. In that case, the IBO can quickly determine whether they can successfully market these products to end users.
- 13. Important additional proposed settlement provisions provide that no IBO will be compensated PRIMARILY for recruitment and that bonuses must be based on "reasonably reliable reported levels" of end user sales. These requirements have the potential to transform precisely those aspects of the Defendants' behavior that have been alleged to be an illegal

pyramid scheme. To be effective, these provisions will require a vigorous post-settlement education program for the IBOs and resolution of t what is meant by "primarily" and how to determine which sales are to end users and which are to down line IBOs. Provided these issues are resolved and that complaints are submitted to Plaintiffs, investigated thoroughly and brought to the company's attention at the annual meetings, these provisions will be a significant benefit to current and future IBOs.

14. The last major area of improvement provided by the proposed settlement relates

- 14. The last major area of improvement provided by the proposed settlement relates to the Business Support Materials. Allegedly, these training and motivational products produced and sold not by Quixtar but by the senior level marketers were required for success in the business. The proposed settlement agreement makes clear that purchase of BSM products is not required. Further, the company will take responsibility for allegations made in the BSM products. This new responsibility for the quality control of statements made by authorized but independent BSM companies goes a long way towards controlling irresponsible or inaccurate statements made to attract or retain Quixtar IBOs.
- enforcement by the Plaintiffs after a settlement is approved. In the proposed settlement, enforcement is done through complaints received by the plaintiff representatives and resolved in meetings with defendants annually for four years. Such an enforcement mechanism will depend on clear communications with the IBO community as to the requirements of the settlement and the adoption of an unambiguous whistleblower agreement protecting current IBOs who report or come forward to answer follow-up questions about noncompliance with settlement terms or former IBOs, such as the named plaintiffs, reporting such noncompliance.
- 16. The proposed settlement terms provide fair and reasonable relief to the Plaintiff class. The economic relief (cash payments and products) to the class are substantial. The injunctive terms are potentially transformative, not just for Quixtar, but for the entire direct marketing community. Further, in light of the sophisticated factual and legal issues involved, the proposed settlement benefits the class by avoiding years of uncertainty from litigation and

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appeals that would undoubtedly take place absent a settlement, costing Plaintiffs extraordinary 1 amounts of time. 2 Based on my experience. I believe that the total of approximately Fifty-Five 17. Ì Million Dollars obtained in cash and product for the Class through the settlement, along with بأ the proposed injunctive relief, represents a fair and reasonable result for the Plaintiff class. I 5 respectfully recommend that this settlement be approved by the District Court. 6 I declare, under penalty of perjury, that to the best of my knowledge the foregoing facts 7 are true and correct under the laws of the United States of America. 8 Executed this day of November. 2011 at Phoenix, Arizona. Q10 1 1 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28

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1	CERTIFICATE OF SERVICE		
2	I hereby certify that on this 16th day of November, 2011, the foregoing has been served		
3	via the CM/ECF system on counsel for Defendants at the following address:		
4 5 6 7	Cedric C. Chao William L. Stern James M. Schurz MORRISON & FOERSTER LLP 425 Market Street San Francisco, California 94105-2482 Telephone: (415) 268-7000	Donald W. Carlson Edward F. Donohue CARLSON, CALLADINE & PETERSON, LLP 353 Sacramento Street, 16 th Floor San Francisco, CA 94111 Telephone: (415) 391-3911 Facsimile: (415) 391-3898	
8	Facsimile: (415) 268-7522 cchao@mofo.com wstern@mofo.com	dcarlson@ccplaw.com edonohue@ccplaw.com	
9	Attorneys for Defendant Quixtar Inc.	Additional counsel for Defendants James Ron Puryear, Georgia Lee Puryear, World Wide Group, L.L.C.	
11	James R. Sobieraj Ralph J. Gabric	J. William Blue, Jr. Northen Blue, L.L.P.	
12 13	Julie L. Leichtman BRINKS HOFER GILSON & LIONE	1414 Raleigh Road, Suite 435 The Exchange At Meadowmont	
13	455 N. Cityfront Plaza Drive Chicago, Illinois 60611 Telephone: (312) 321-4200	Chapel Hill, NC 27517 Telephone: (919) 968-4441 Facsimile: (919) 942-6603	
15	Facsimile: (312) 321-4299 jsobieraj@usebrinks.com	jwb@nbfirm.com	
16 17	Attorneys for Defendant Quixtar Inc.	Additional counsel for Defendants World Wide Group, L.L.C., American Multimedia Inc., Britt Management, Inc., Bill Britt, Peggy Britt	
18 19 20 21 22 23 24 25 26 27 28	C. Matthew Andersen WINSTON & CASHATT 1900 Bank of America Bldg. 601 W. Riverside Spokane, WA 99201 Telephone: (509) 838-6131, (800) 332- 0534 Facsimile: (509) 838-1416 cma@winstoncashatt.com Additional counsel for Defendants James Ron Puryear, Georgia Lee Puryear, World Wide Group, L.L.C.	Benjamin K. Riley HOWREY LLP 525 Market Street, Suite 3600 San Francisco, CA 94105-2708 Telephone: (415) 848-4900 Facsimile: (415) 848-4999 rileyb@howrey.com Additional counsel for Defendants World Wide Group, L.L.C., American Multimedia Inc., Britt Management, Inc., Bill Britt, Peggy Britt /s/Stuart Singer Attorney for Plaintiffs	
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